

14 May 2026

Invitation to Become a Shareholder in Tairāwhiti Community Commissioning Limited (TCC)

Tairāwhiti is preparing a bid to the Social Investment Agency under Pathway Three – Community Commissioning. If successful, this will enable decisions about how social services are purchased and funded to be moved locally for our region.

To support this, a community-owned charitable company – **Tairāwhiti Community Commissioning Limited (TCC)** – is being established to plan and fund selected social services, with priorities shaped by local knowledge, evidence, and a focus on long-term wellbeing outcomes. TCC is a placeholder name needed to incorporate the company. It may not be the final or trading name of the entity.

Drawing on extensive social sector networks across the region, the Tairāwhiti Community Commissioning working group has reviewed local social services providers against the following criteria to identify organisations eligible for invitation to take up shareholding.

To be eligible, organisations must:

- Be an incorporated legal entity (for example, a charitable trust board, incorporated society, or company)
- Be based in Tairāwhiti and operate in the region
- Represent or deliver social services
- Have governance in the region (i.e. not be a branch of a national entity)
- Demonstrate a commitment and track record to community wellbeing
- Be reputable, transparent, and financially sound

Shares will be divided into the following sectors: 45% iwi, 45% social service providers and 10% philanthropic organisations. Organisations must align to **one** of those three sectors.

There are four eligible mandated iwi organisations in the Tairāwhiti region, and by our estimate three philanthropic organisations and up to 65 social service providers (many of whom may not be interested in taking up shares in TCC).

In order to incorporate TCC in a timely manner shares will be released in two tranches:

- Tranche 1 – Establishment shareholding phase: opens 12 May and closes 29 May
- Tranche 2 – Expanded shareholding phase: during the first year of TCC's operation

Points to note

Tranche 1 – Establishment phase

- Suitable for organisations who are ready to take up shareholding because they have been closely involved in the process to date and have a good understanding of the kaupapa being put in place.
- This enables TCC to be registered and includes the election of the three person establishment board including the chair.
- This board will be in place for the first year of operation.

Tranche 2 – Expanded shareholding phase

- The longer timeframe is suitable for organisations who are not yet ready to take up shareholding and may need more information or to undertake due diligence and governance sign-off.

See the enclosed [Shareholders Information brochure](#) for more detail on how shareholding works.

There is a limit of 30 shareholders in the social service provider sector. This limit is required to ensure that share parcels are meaningful in size. The allocation of shares per sector can be reviewed, if necessary, within the next three years.

We are now inviting providers within the social service provider sector to take up shareholding in TCC. Your organisation has been identified as potentially meeting the criteria described above.

Becoming a shareholder is a way to be part of shaping the overall direction and governance of this kaupapa. Shareholders do not make service funding or delivery decisions, but they do help shape the strategic direction of TCC and elect the governing board, which in turn influences how social investment in our wellbeing is planned and how services meeting our wellbeing are purchased across Tairāwhiti.

Further information can be provided on request to support you through the process. [Attached](#) is an information pack outlining the key details of shareholding. Additional information and background material is also available on our website: <https://mt.org.nz/community-commissioning/>

If you are interested in becoming a shareholder, **please let us know by 29 May 2026** by contacting:

Judy Campbell
admin@manaakitairawhiti.nz

Thank you for your time and consideration, and for the ongoing role you play in supporting whānau across our region.

Nga mihi,
Judy Campbell

On behalf of the Tairāwhiti Community Commissioning Working Party